

February 1, 2017

The Honorable Donald Trump
President of the United States of America
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500

Dear President Trump:

Congratulations on your inauguration as the 45th President of the United States of America, and thank you for your commitment to rebuilding our nation's infrastructure. As a broad coalition representing a vast cross section of our economy, we all agree that our nation's infrastructure systems are insufficient to support American competitiveness. New investment is required to improve upon the stopgap efforts of the last decade. We believe your leadership is necessary to pass a balanced infrastructure investment plan that will lift our nation's economy and improve our transportation network.

We can no longer afford to underinvest in the infrastructure that Americans rely on in our daily lives. Any responsible proposal must provide improvements to all types of infrastructure throughout the country and address large important projects that make our businesses more competitive by reducing shipping, commuting, water and energy costs. At the same time, your administration and Congress must restore solvency to the Highway Trust Fund to ensure that the federal government can maintain a state of the art infrastructure system. This will require a commitment to a long-term, reliable, dedicated, user-based revenue source for the Highway Trust Fund and the effective surface transportation programs it supports.

While recent laws authorizing federal highway and surface transportation programs have greatly improved the effectiveness and efficiency of these programs, the long-run solvency of the Highway Trust Fund has been left unresolved. Failure to resolve the issues facing the trust fund prior to the expiration of the current law in 2020 will require you to make a decision to either pass additional short-term stopgap measures or find a \$110 billion off-set to pass a long-term bill that will at best maintain current funding levels that do not meet our transportation infrastructure needs. Absent long-term stability for the Highway Trust Fund, many projects critical to the efficient movement of people and goods have the real potential to be backlogged or never built. Further, mounting deferred maintenance could cause current infrastructure to fall into an even greater state of disrepair.

An infrastructure initiative led by your administration is a generational opportunity to end the cycle of uncertainty that has plagued America's infrastructure network and usher in a new era of stability and improvements we so desperately need. However, this will take leadership and bold, innovative solutions. It is critical that your infrastructure plan not only encourages greater participation from the private sector in infrastructure projects and reduces needless red tape, but also provides real revenue for the Highway Trust Fund that will help the users and beneficiaries of America's transportation and freight network. Private financing, while important and needed, cannot replace the role of public funding and federal leadership.

Again, thank you for your commitment to strengthening our nation's economy and improving America's competitiveness through significant investment in our nation's infrastructure. We look forward to working with you to achieve our shared goals.

Sincerely,

AAA

AFL-CIO

Alabama Asphalt Pavement Association

Alabama Road Builders Association

Alaska Chamber

Alaska Trucking Association

Alexandria Transit Company (DASH)

Alliance for Alabama's Infrastructure

American Association of Port Authorities

American Association of State Highway and Transportation Officials

American Coatings Association

American Composites Manufacturers Association (ACMA)

American Concrete Pavement Association

American Concrete Pipe Association

American Concrete Pressure Pipe Association

American Contractors Insurance Group

American Council of Engineering Companies (ACEC)

American Council of Engineering Companies (ACEC) - Alabama

American Council of Engineering Companies (ACEC) - Alaska

American Council of Engineering Companies (ACEC) - Arizona

American Council of Engineering Companies (ACEC) - Arkansas

American Council of Engineering Companies (ACEC) - New Mexico

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American Council of Engineering Companies (ACEC) - Metropolitan Washington

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American Council of Engineering Companies (ACEC) - Utah
American Council of Engineering Companies (ACEC) - Vermont
American Council of Engineering Companies (ACEC) - Virginia
American Council of Engineering Companies (ACEC) - Wisconsin
American Council of Engineering Companies (ACEC) - Wyoming
American Forest & Paper Association
American Highway Users Alliance
American Iron and Steel Institute
American Public Transportation Association
American Public Works Association
American Rental Association
American Road & Transportation Builders Association
American Society of Civil Engineers
American Sportfishing Association
American Supply Association
American Traffic Safety Services Association
American Trucking Associations
American Wood Council
Anaheim Resort Transportation
Antelope Valley Transit Authority
Arkansas Society of Professional Engineers (ASPE)
Arkansas State Chamber of Commerce/AIA
Arkansas Trucking Association
Asphalt Pavement Association of Indiana
Associated Construction Contractors of New Jersey
Associated Contractors of New Mexico
Associated Contractors, Inc.
Associated Equipment Distributors
Associated General Contractors (AGC)

Associated General Contractors (AGC) - Alabama
Associated General Contractors (AGC) – Alaska
Associated General Contractors (AGC) – Arizona
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Associated General Contractors (AGC) - Carolinas
Associated General Contractors (AGC) - Central Illinois
Associated General Contractors (AGC) – Colorado
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Associated General Contractors (AGC) - Florida East Coast
Associated General Contractors (AGC) - Fox Valley
Associated General Contractors (AGC) – Georgia
Associated General Contractors (AGC) - Greater Milwaukee
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Associated General Contractors (AGC) - New York State
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Associated General Contractors (AGC) - Oklahoma
Associated General Contractor (AGC) – Puerto Rico
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Associated General Contractors (AGC) - Tennessee
Associated General Contractors (AGC) - Utah
Associated General Contractors (AGC) - Virginia

Associated General Contractors (AGC) - Washington
Associated General Contractor (AGC) – West Texas
Associated General Contractors (AGC) - Western Kentucky
Associated Industries of Missouri
Associated Pennsylvania Constructors
Associated Wall and Ceiling Contractors of Oregon and SW Washington
The Association For Manufacturing Technology (AMT)
Association for the Improvement of American Infrastructure (AIAI)
Association of Equipment Manufacturers
The Association of Union Constructors
Association of Washington Business
Bipartisan Policy Center
Birmingham-Jefferson County Transit Authority
Bloomington Public Transportation Corp
Brown-McKee, Inc.
Builders Association (Associated General Contractors - Chicago)
Building America's Future
The Bus Coalition
Business Council of Alabama
California Transit Association
Capital Area Transportation Authority
Capital District Transportation Authority
CentexAGC
Central Florida Regional Transportation Authority/LYNX
Champaign-Urbana Mass Transit District
Charleston Metro Chamber of Commerce
Chatham Area Transit Authority
Citibus
Clark County Public Transportation Benefit Area (dba C-TRAN)
Coalition for America's Gateways & Trade Corridors
Colorado Contractors Association
Common Good
Composite Panel Association
Concrete Reinforcing Steel Institute
Connect Transit
Connecticut Business & Industry Association, Inc.
Construction Employers Association
Construction Industries of Massachusetts
Construction Industry Council of Westchester and Hudson Valley, Inc.
Constructors Association of Western Pennsylvania
Consumer Specialty Products Association
Contractors Association of West Virginia
Cookware Manufacturers Association
Copper & Brass Fabricators Council, Inc.
The Corps Network

Council of Industry of Southeastern New York
CropLife America
CTtransit
Delaware Contractors Association
Delaware Transit Corporation
Delta Community Action Foundation Inc
Eastern Contractors Association, Inc.
Electronic Components Industry Association
Flexible Pavements of Ohio
Florida Institute of Consulting Engineers/ACEC of Florida
Florida Transportation Builders' Association
Florida Trucking Association
Fluid Power Distributors Association (FPDA)
Fort Worth Transportation Authority
Fresno Area Express
General Contractors Association of Hawaii
General Contractors Association of New York
Georgia Association of Manufacturers
Georgia Asphalt Pavement Association
Georgia Concrete Contractors Association
Georgia Highway Contractors Association
Global Cold Chain Alliance
Gold Coast Transit District
Great Lakes Fabricators & Erectors Association
Greater Hartford Transit District
Greater New Haven Transit District
Gwinnett Village Community Improvement District
Hawaii Transportation Association
Idaho Association of Commerce and Industry
Idaho Associated General Contractors
Illinois Asphalt Pavement Association
Illinois Association of Aggregate Producers
Illinois Association of County Engineers
Illinois Chamber of Commerce
Illinois Road and Transportation Builders Association
Illinois Trucking Association
INDA, Association of the Nonwoven Fabrics Industry
Independent Lubricant Manufacturers Association
The Independent Packaging Association (AICC)
Indiana Chamber of Commerce
Indiana Constructors Inc.
Indiana, Illinois and Iowa Foundation for Fair Contracting, Inc.
Industrial Minerals Association - North America
Information Technology and Innovation Foundation
Institute of Makers of Explosives

Interior Finish Contractors Association
Interlocking Concrete Pavement Institute
International Bridge, Tunnel & Turnpike Association
International Housewares Association
International Right of Way Association
International Safety Equipment Association
International Union of Operating Engineers
International Warehouse Logistics Association
Iron Workers Local 392
Iron Workers Local 518
Iron Workers Local 577
Kansas Asphalt Pavement Association
Kansas Chamber of Commerce & Industry
Kansas Contractors Association
Kansas Motor Carriers Association
Kentuckians for Better Transportation
Kentucky Association of Highway Contractors, Inc (KAHC)
Kentucky Chamber of Commerce
Kentucky Crushed Stone Association
Kentucky Trucking Association
KI BOIS Area Transit System
Kitsap Transit
Laborers International Union of North America
Leading Builders of America
Los Angeles Painting & Finishing Contractors Association, Inc.
Madison Area Finishing Contractors Association
Maine Motor Transport Association
Maryland Motor Truck Association
Maryland Transportation Builders and Materials Association (MTBMA)
Mass Transportation Authority
Massachusetts Aggregate and Asphalt Producers Association
Mechanical Contractors Association of Eastern Pennsylvania Inc
Mechanical Contractors Association of North West Ohio
Memphis Area Transit Authority
Metal Building Manufacturers Association
Metal Powder Industries Federation
Metal Treating Institute
Metals Service Center Institute
Metrolink
Michigan Infrastructure & Transportation Association (MITA)
Michigan Manufacturers Association
Mid-America Lumbermens Association
Mid-West Truckers Association
Mileage-Based User Fee Alliance
Minnesota Transportation Alliance

Mississippi Road Builders Association
Missoula Urban Transportation District
Missouri Transportation and Development Council
Modoc County Transportation Commission
Montana Chamber of Commerce
Montana Contractors' Association
Montana Manufacturing Association
Monterey-Salinas Transit District
Motor & Equipment Manufacturers Association
Muncie Indiana Transit System
Nashville Metropolitan Transit Authority
National Asphalt Pavement Association
National Association of Manufacturers (NAM)
National Association of Printing Ink Manufacturers (NAPIM)
National Association of Regional Councils
National Concrete Masonry Association
National Electrical Contractors Association
National Electrical Manufacturers Association (NEMA)
National Fastener Distributors Association
National Lime Association
National Lumber and Building Material Dealers Association
National Marine Manufacturers Association
National Oilseed Processors Association
National Precast Concrete Association
National Railroad Construction & Maintenance Association (NRC)
National Ready Mixed Concrete Association
National Retail Federation
National Stone Sand and Gravel Association
National Tank Truck Carriers, Inc.
The National Utility Contractors Association
Nebraska Chamber of Commerce & Industry
Nevada Contractors Association
Nevada Manufacturers Association
The Nevada Trucking Association
New Mexico ATSSA Chapter
New Mexico Business Coalition
New Mexico Trucking association Inc
North American Millers' Association
North Carolina Chamber
Northeastern Retail Lumber Association
Northern Illinois Building Contractors Association
Ohio Contractors Association
The Ohio Manufacturers' Association
Oklahoma Municipal Contractors Association
Oklahoma Transit Association

Outdoor Power Equipment Institute
Owner-Operator Independent Drivers Association
Painting and Decorating Contractors Association of Hawaii
PCI of Illinois and Wisconsin
Pennsylvania Chamber of Business and Industry
PeopleForBikes - Business Network
Perimeter Community Improvement Districts
Plastic Pipe and Fittings Association
The Plastics Industry Association
Plastics Pipe Institute
Polyisocyanurate Insulation Manufacturers Association
Port Arthur Transit
Portage Area Regional Transportation Authority
Portland Cement Association
Potomac and Rappahannock Transportation Commission
Precast/Prestressed Concrete Institute
The Real Estate Roundtable
Regional Transportation Program, Inc.
Retail Industry Leaders Association
Rhode Island Trucking Association, Inc.
Riverside Transit Agency
Rochester-Genesee Regional Transportation Authority
Rock Region Metropolitan Transportation Authority
Salem-Keizer Transit
San Antonio Manufacturers Association (SAMA)
San Francisco Municipal Transportation Agency
San Joaquin Regional Transit District (RTD)
Santa Cruz Metropolitan Transit District
Sheet Metal and Air Conditioning Contractors National Association (SMACNA)
Slag Cement Association
SMART-Transportation Division, Illinois Legislative Board
Society of Chemical Manufacturers & Affiliates (SOCMA)
South Carolina Chamber of Commerce
South Carolina Trucking Association
South Central Transit Authority
South Portland Bus Service
Southeastern Pennsylvania Transportation Authority
Southern California Contractors Association
Southern Illinois Builders Association
Southern/Central Illinois Laborers' - Employers Cooperation and Education Trust
Stark Area Regional Transit Authority
Steel Tank Institute/Steel Plate Fabricators Association
Tennessee Road Builders Association
Tennessee Trucking Association
Textile Rental Services Association of America (TRSA)

Toledo Area Regional Transit Authority
The TMA Group | Franklin Transit Authority
Transit Authority of Lexington, Kentucky (Lextran)
Transit Authority of Northern Kentucky
Transit for Connecticut
Transportation Advocacy Group - Houston region
Transportation for Illinois Coalition
Transportation Intermediaries Association (TIA)
Transportation Trades Department, AFL-CIO
TranSystems Corporation
Treated Wood Council
Truck Trailer Manufacturers Association
U.S. Chamber of Commerce
U.S. Travel Association
United Brotherhood of Carpenters
United Contractors
Utah Trucking Association
Victor Valley Transit Authority
The Vinyl Institute
Virginia Manufacturers Association
Vision Long Island
Washington Asphalt Pavement Association
Washington Metropolitan Area Transit Authority
Washington Trucking Associations
Water & Sewer Distributors of America
Waterways Council, Inc.
West Coast Lumber & Building Materials Association
West Virginia Chamber of Commerce
Wire Reinforcement Institute
Wisconsin Transportation Builders Association
Wood Machinery Manufacturers of America
Wyoming Contractors Association

CC: The U.S. House of Representatives and the U.S. Senate